



DEPARTMENT OF THE AIR FORCE

COMMUNITY PARTNERSHIP PROGRAM and MISSION SUSTAINMENT

QUARTERLY NEWSLETTER



UNITED STATES
SPACE FORCE

AFCP FALL 2023

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“ 2023 has been an action-packed year full of exciting new partnerships across the Air Force...”

WELCOME

From the Director's Desk

It's been a while since you've heard from us. I am so thrilled to publish the first edition of the Air Force Community Partnership and Mission Sustainment Newsletter in my new role as Director. 2023 has been an action-packed year full of exciting new partnerships across the Air Force and many emerging priorities and resolutions for the Mission Sustainment Program. The SAF/IE family also welcomed a new Assistant Secretary of the Air Force, Energy Installations, and Environment, Dr. Ravi Chaudhary. We're fortunate to have Dr. Chaudhary's leadership and enthusiasm for partnerships in SAF/IE!

The Department of the Air Force (DAF) has a long tradition of harnessing the power of collaboration to increase mission capability, improve quality of life for our service members and their families, and tackle shared challenges—all while generating value to the communities we call home. By optimizing both parties' intellectual capital and innovative spirit, these collaborations create efficiencies and improve capacity across the board. The Air Force Community Partnerships and Mission Sustainment teams stand ready to assist total Air Force throughout every step of the collaboration process.

This edition highlights many of our efforts in 2023, including a first of its kind Inter-governmental Support Agreement (IGSA) between Moody Air Force Base and Lowndes County for the operation and maintenance of the base's golf course and how Ebbing Field Air National Guard Base leveraged an IGSA to ensure they could meet changing mission requirements.

The AFCP team is also currently in the process of rolling out a new IGSA guidebook, a new partnership database, updated policy memos, and analyzing feedback from the field on improvements to the program. I look forward to sharing our continued progress in future editions of the newsletter.

This summer our team was excited to receive several nominations for the Air Force Community Partnership Awards! These nominated partnerships have had true impact and raise the bar across the Air Force and within its communities. We are pleased to highlight the award recipients in this edition.



I would like to thank our installations, community leaders, and other partners for all the incredible collaboration that has contributed to these programs to date. I look forward to serving you in this new capacity. Please don't hesitate to reach out to us for any assistance you may need at SAF. IECommunity.Partnership@us.af.mil.

Respectfully,

TONIANN FISHER

*Director, Air Force Community Partnerships
and Mission Sustainment*

PARTNERSHIP SPOTLIGHTS

Moody AFB Scores “Hole in One” with First of its Kind IGSA for Golf Course Operation

On March 30, 2023, leadership from Moody AFB and Lowndes County, GA signed an Intergovernmental Support Agreement (IGSA) under which Lowndes County would operate and maintain Moody's Quiet Pines Golf Course. The term of the agreement is for 10 years.

Quiet Pines Golf Course was established in 1968 and is located across the highway from Moody's primary perimeter fence line but still on installation property. Moody decided to close the course due to financial difficulties and had submitted a closure package to HAF. The idea for Lowndes County to take over operation originated during a casual conversation between Moody's Commander, Colonel Russ Cook, and the County Manager, Mrs. Paige Dukes. Lowndes County desired to support the base, and to provide affordable recreational opportunities to airmen, retirees, and community members, as well as provide a recreation venue to the public for the north end of county and surrounding communities and offered to take over operation of the course. The IGSA effort took off from there and was completed in less than one year's time. The County retained most of the course staff, and over time plans to hire a golf pro and to make upgrades to the course, driving range and pro shop.

Mr. Bill Slaughter, Chair of the County Board of Commissioners, fully supported



the agreement, viewing it as a new opportunity for partnership with Moody. The new initiative supports the base and adds a quality of life improvement for all of Lowndes County.

This IGSA is an excellent—and potentially replicable—example of an installation partnering with their community to solve a real challenge and improve the quality of life for people on and off the base. Both parties will benefit from this partnership, and it is certain to boost an already strong relationship.

Link to story from 23 Wing Public Affairs: <https://www.moody.af.mil/News/Article-Display/Article/3347157/moody-signs-first-ever-golf-course-igsa/>



Ebbing Field Air National Guard Base Uses IGSA to Prepare for New Mission

In March 2023, Ebbing Field Air National Guard Base (ANGB) in Fort Smith, AR was selected by the Department of the Air Force (DAF) to be the new host of the Foreign Military Sales Program Pilot Training Center. The Center will provide F-16 and F-35 training for multiple international partner nations. In addition, Ebbing Field will also be designated as an aircraft safety divert location for military aircraft operating in the region.

These important mission changes necessitate a variety of airfield improvements like a retractable Aircraft Arresting System (known as a BAK-14), as well as Arm/De-Arm pads for inert weapon loading and removal, and safety berms. The DAF and installation, facing tight budgetary and schedule requirements, decided to leverage 10 USC 2679 intergovernmental support agreement (IGSA) authority to implement an agreement with the Fort Smith Airport Commission that quickly and efficiently delivers these airfield safety services.

The Fort Smith Airport Commission eagerly supports the effort and views the agreement as beneficial to the airport, which still hosts commercial activity, and to Ebbing Field ANGB. The new mission bed-down is seen as a “gamechanger” for the Fort Smith area and is expected to boost economic development in the region. Notably, it is also a gamechanger in terms of using the IGSA authority for rapid acquisition of services in times when mission needs call for swift and reliable action.



Air Force Mission Sustainment

The Mission Sustainment Program supports the DAF in identifying and assessing hazards that include actual or potential conditions that degrade, or potentially degrade, military testing, training, or other operational capabilities. Our team oversees and manages the Mission Sustainment Risk Report (MSRR) process to assist in the identification of mission sustainment hazards at the installation level and elevate those risks through MAJCOMs to the HAF/SAF level Mission Sustainment Working Groups. Another tenet of the Mission Sustainment Program is to promote compatible development with renewable energy and industry developers, including coordination with the DOD siting Clearinghouse. Our team supports mitigation response to energy projects that have an impact to Air Force missions. Mitigations may include alterations to the siting of projects or turbines, changes to mission requirements or operating areas, curtailment, adjusting project timelines, etc. We also coordinate with the Federal Aviation Administration (FAA) Obstruction Evaluation/Airport Airspace Analysis (OE/AAA) system to perform the initial analysis of projects and distribute requests for project reviews by installations, airfield managers, MAJCOMs, and other stakeholders with Air Force equities.

To learn more about the intersection and importance of the Community Partnership and Mission Sustainment Programs, please visit: https://www.safie.hq.af.mil/Portals/78/Tab_4_SAF_IEIM_Slick_Sheet%20-%20Community_03162023.pdf

ADC Connect: Foreign Investment Near Military Installations and the Role of Defense Communities

On 22 June 23, Ms. Fisher and the Mission Sustainment Team attended an Association of Defense Connect Forum in Washington D.C. focused on concerns regarding foreign investments near military installations and the potential national security threat that these investments pose. The event shed light on important issues that impact the Air Force on a daily basis. The services and other federal agencies are currently ramping up to confront foreign adversary investment in defense communities. This forum allowed communities to share their experiences with this issue and begin to define the common challenges from the defense community and installation perspective. The issue of foreign investment adjacent to military installations can be highly complex and has become an emerging issue that DAF is facing.

Mission Sustainment Workshop

The SAF/IEIM Team will be hosting an Air Force Mission Sustainment Workshop 8-9 November at Orlando World Center Marriott – 8701 World Center Drive, Orlando, FL 32821 in the Harbor Beach/Marco Island rooms.

*** THIS IS A DEPARTMENT OF THE AIR FORCE-ONLY TRAINING EVENT. ***

This will be two half days from 1300 – 1700 on 8 November, and from 0800-1200 on 9 November, to allow for travel back the afternoon on 9 November before the 10 November observed Veteran's holiday. Please see invitation here if you would like to participate and mission sustainment is relevant to your position in the Air Force:

<https://einventions.afit.edu/inv/index.cfm?i=784908&k=056946007B5F>

WHO'S WHO

Mrs. Sharene Brown Continues Her Inspiring Work with Five and Thrive

Mrs. Sharene Brown launched the Five & Thrive initiative in 2021. Her main goal is to improve the quality of life for Air Force families by focusing on 5 key areas: Childcare, Education, Healthcare, Housing, and Spousal Employment. As the spouse of the 22nd Chief of Staff of the Air Force, Mrs. Brown dedicated her time to finding innovative ways to connect spouses with the comprehensive resources they need at all phases of life. Mrs. Brown promoted the Air Force Community Partnership Program (AFCP) as a framework through which installation and community leaders can leverage capabilities to enhance mission performance, reduce costs, and improve quality of life. Several of these partnerships directly support family readiness such as the Tyndall AFB Spousal Employment Program. Through this partnership between Tyndall AFB, Gulf Coast State College, CareerSource

Gulf Coast, and Bay County Chamber of Commerce, Tyndall AFB spouses are given access to training, education, and/or employment. An additional benefit to the partnership is a cost reduction of approximately \$200 a month, which provides the families with access to more affordable childcare. The community benefits by gaining access to a valuable workforce.

In March 2023 Mrs. Brown was recognized by the Association of Defense Communities (ADC) and Navy Federal Credit Union as the first recipient of the National Impact Award. She was honored for her dedication and contributions to defense communities across the nation. "My goal is to ensure these five specific areas are highlighted and any challenges under them are met with purpose and resolve, to include the unique challenges to our Exceptional Family Members Program families,"



“ My goal is to ensure these five specific areas are highlighted and any challenges under them are met with purpose and resolve... ”

—Sharene Brown

AFCP Awards Recognition

On behalf of the Department of the Air Force, we are pleased to announce the 2023 AFCP Partnership Award recipients:

- Moody AFB Intergovernmental Support Agreement (IGSA) with Lowndes County for the operation of Quiet Pines Golf Course
- Luke AFB collaboration with the Fighter Country Partnership Program
- JB San Antonio Electromagnetic Defense Initiative (EDI) partnership

Recipients will be recognized during the Air Force Town Hall at the Association of Defense Communities (ADC) Installation Innovation Forum (IIF) on November 6 in Orlando, FL from approximately 0900-1100. SAF/IEI and SAF/IEIM leadership will be speaking on the AFCP successes through the awards program, energy resilience, and senior leader strategic priorities. If you would like more information on this event, please contact jazmin.golden@salasobrien.com and we encourage your attendance!

Congratulations to these awardees and all the installations who submitted partnerships for consideration! These partnerships make a difference for the Communities, Installations, and Airmen and Guardians.

Follow the link to find out more information about ADC IIF here: <https://installationinnovation.org/>

SAF/IEI - AFIMSC Charter Signed

Leadership from the Office of the Deputy Assistant Secretary of Air Force – Installations (SAF/IEI) and the Air Force Installation and Mission Support Center (AFIMSC) have signed a charter that “establishes a formal, coordinated relationship between SAF/IEI and AFIMSC for the purpose of improving Department of Air Force (DAF) governance of community partnerships, providing clarity of mission, and enhancing direct support to installations.” The charter formally integrates IMSC into the AF Community Partnership (AFCP) Program clarifying responsibilities between SAF (policy and governance) and AFIMSC (execution). The charter will be reviewed, and appropriate adjustments made, on an annual basis.

ON THE CALENDAR

19 OCT, 2023

On Oct 19, Fairchild AFB held a ribbon cutting ceremony opening the small arms range shared with Spokane County.

UPCOMING EVENTS

6-8 NOV, 2023

Associate of Defense Communities Installation Innovation Forum, Orlando, FL

8-9 NOV, 2023

SAF/IEIM Mission Sustainment Workshop, Orlando, FL

26-28 MAR, 2024

Energy Exchange, Pittsburgh, PA



AIM HIGH

OPPORTUNITIES TO SERVE:

- ★ Air Force Academy
- ★ Air Force ROTC
- ★ Air Force Civilian Careers
- ★ AF.mil

